

How to Win Friends and Influence People - Dale Carnegie

Fundamental Techniques in Handling People

Principle 1: Don't Criticize, condemn, or complain.

Principle 2: Give honest and sincere appreciation.

Principle 3: Arouse in the other person an eager want.

Six Ways to Make People Like You

Principle 1: Become genuinely interested in other people.

Principle 2: Smile.

Principle 3: Remember that a person's name is to that person the sweetest and most

important sound in any language.

Principle 4: Be a good listener. Encourage others to talk about themselves.

Principle 5: Talk in terms of the other person's interests.

Principle6: Make the other person feel important—and do it sincerely.

Win People to Your Way of Thinking

Principle 1: The only way to get the best of an argument is to avoid it.

Principle 2: Show respect for the other person's opinions. Never say, "You're Wrong."

Principle 3: If you are wrong, admit it quickly and emphatically.

Principle 4: Begin in a friendly way.

Principle 5: Get the other person saying "yes, yes" immediately
Principle 6: Let the other person do a great deal of the talking.
Principle 7: Let the other person feel that the idea is his or hers.

Principle 8: Try honestly to see things from the other person's point of view.

Principle 9: Be sympathetic with the other person's ideas and desires.

Principle 10: Appeal to the nobler motives.

Principle 11: Dramatize your ideas.
Principle 12: Throw down a challenge.

Be a Leader

Principle 1: Begin with praise and honest appreciation.

Principle 2: Call attention to people's mistakes indirectly.

Principle 3: Talk about your own mistakes before criticizing the other person.

Principle 4: Ask questions instead of giving direct orders.

Principle 5: Let the other person save face.

Principle 6: Praise the slightest improvement and praise every improvement. (Be "hearty

in your approbation and lavish in your praise.")

Principle 7: Give the other person a fine reputation to live up to.

Principle 8: Use encouragement. Make the fault seem easy to correct.

Principle 9: Make the person happy about doing the thing you suggest.

